First Unitarian Church of Portland

Board of Trustees Meeting - November 7, 2019 - Final Agenda Board Meeting – 7–9pm - Buchan Reception Room

Board Meeting

Board Roles:

Process Observer: ?

Timekeeper: Randy Words: Randy

6:00 Dinner6:25 Informal check-in

- 6:40 Deepening
- 7:00 **Convene** Opening Words - Randy Determine Quorum Process Observer Review Review Agenda Review & Approve previous meeting's minutes
- 7:10 Congregant Comment Period

Updates

7:20 ET Update

NOTE: Committee Updates - reports attached.

NOTE: <u>Dates to calendar</u> -Forum dates next year - January 12, April 19 AFD Celebration Sunday Nov 17 Board Holiday Party Dec 5 (after 1 hour board meeting)

Consent Agenda

7:50 Affirm request from Jennifer Springsteen for Congregational Sponsorship (see letter attached)

Action Item -

7:55 Add names to AFD Board involvement tasks (See narrowed list of involvement ideas attached)

Closed Session/Discussion

8:05

Meeting Wrap-up

- 8:50 Communications Check and Process Observations Closing Words - Cindy
- 9:00 Adjourn

Our Church Mission:

The mission of First Unitarian Portland is to create a welcoming community of diverse individuals; to promote love, reason and freedom in religion; to foster lifelong spiritual growth; and to act for social justice.

Our Church Vision:

First Unitarian Church is a beacon of hope for us and our community, a Spiritual center in the heart of the city that helps each of us to find our moral compass, calling and challenging us to build the beloved community with an ever deepening sense of spirit, diversity and inclusion.

Goals for First Unitarian Church

<u>Five Year Church Goals</u> are created in collaboration with the congregation and Executive Team and adopted by the Board. They reflect the mission and vision of our church. Church goals are primarily carried out by the Executive Team and staff, collaborating with the Board.

<u>Board 1-3 Year Goals</u> are created by the Board and Executive Team at our yearly Retreat. Board goals may draw from the 5 Year Church goals, yet reflect work within the purview of the Board.

First Unitarian Church Five Year Goals

At the Board meeting on May 6, 2016, the Board adopted five year goals for the church.

From 2016-2021, First Unitarian Church of Portland will:

- Focus on collaborative governance, revising policies for clarity and brevity and creating linkages between the Congregation, the Board, and the Executive Team.
- Increase church funding through enhanced giving, including goal to reduce or retire the Buchan Building mortgage.
- Make a cultural transition from program-focused church to mission-driven church, with priority to building beloved community between generations.
- Develop a long-term plan for development and sustainability of church campus given changing dynamics of West End and downtown Portland.

Board Goals for 2019/20

Recognize that adopted goals are 1-3 year goals. (Going forward, add a new goal when an old one is retired.)

1. Continued to work on issues of Power, Privilege and White Supremacy Culture by

a. Educating ourselves on the issues.

b. Examining the ways in which Power, Privilege and White Supremacy Culture affect our Church, including our Board work.

c. Taking steps to improve our practices.

2. Support Executive Team to have an Annual Fund Drive and other income streams that meet the church's budgeted expenses by the 2020-2021 church year

3. Governance committee to review and possibly recommend changes to the bylaws as they relate to size of Board, and definition of pledging member in by-laws and policies.

4. Ensure that current possibilities for development on the current campus receive thoughtful consideration and appropriate Board review.

5. Continue a Senior Minister Transition Team to educate the Board, create a timeline, and a congregation education plan.

Board Committee Members

- Finance: Leila Wrathall, Chair, Kathy Ludlow, Andy Wilson
- Gov Com: Cindy Cumfer, Chair, Ryan Deibert, Andy Parker, Mindy Clark
- Com Com: Barbara Morrison and Randy Russell, Co-Chairs, Alan Comnes, Brad Taylor, Theo Harper
- Board Inclusion Advisory Team (BIAC): Theo Harper, Chair, Ryan Deibert, Cindy Cumfer, Mindy Clark

Board Project Options - narrowed down 8/2019

- 1. **Congregant Participation/Questionnaire Cards:** Taking still photos of congregants holding signs with statements about why they value the church and these photos shown as part of a slide show before/after service or during coffee hour. This could happen at the Table in Fuller/Buchan.
- 2. Show "Info bullets" from our Congregation Survey on screens before service.
- 3. **Tabling in Fuller Hall and Buchan Atrium:** engage congregants in meaningful dialogues around the resources needed to run the church including taking pledges and handing out our "I've pledge" mardi gras beads or **stickers saying "I've pledged".**
- **4. Personal Emails, Calls:** Contact with groups that Board members also participate in; or with individuals that individual Board members know personally (or would be comfortable speaking with one-on-one). These may be from lists of congregants we're hoping to encourage to pledge.
- 5. Host the AFD celebration brunch on Nov 17, greet, thank congregants, etc. (not fix all the food)

Jennifer Springsteen 4111 NE 109th Avenue, Portland, OR 97220 jspringsteen@ses.sksm.edu | 503-890-3127

October 15, 2019

Dear Ms. Ludlow and the Board of Trustees,

I am in my first year at Starr King School for the Ministry, and I'm seeking Aspirant status with the Unitarian Universalist Association. I humbly write you to request the sponsorship of the congregation in the hopes I gain Candidate status with the Ministerial Fellowship Committee.

I hope the following information about my church involvement will explain how I have grown within First Church.

I became a member of the church with my pre-school daughter Charlotte in 2009. Since then, I have served as an usher and then as the Usher Coordinator guiding approximately 40 volunteers in their weekly service. During this time, Charlotte participated in the Christmas pageant, and I served on the costume committee for many years. (I'm not quite sure how this happened: I can't sew very well! Please don't look too closely at the Pastel Angel's hems.) When asked to serve on the Adult Programs Committee, I happily accepted, as I had been lucky to teach and considered it a part of my tithe. As a class steward, I grew to know more people and to become more deeply interested in the history of our church and my own religious path. I served on the Transitions Committee, supporting staff in the shift within the Religious Education program. It was an honor to serve the church in that leadership role. Last year, I was asked to submit an application to teach at the Eliot Institute, our UUA Family Camp in Washington, and I was thrilled to come on as the writing teacher for the next three years. Finally, I continue to serve on the Labyrinth Committee which brings me joy and grounds my spiritual practice.

Throughout my discernment and into this first semester of school, I have been in connection with our church ministers to guide and support me. I am so thankful for them and for this church. I have attached the Congregational Sponsorship Form that would be included in my Aspirant file. It can be sent directly to the Ministerial Fellowship Committee using the email listed on the form.

Please let me know if I can offer any additional information to help you in your decision-making.

Many thanks, Jennifer

First Unitarian Church Portland Oregon Board of Trustees Meeting - Final October 3, 2019

Board Members present: Mindy Clark, Alan Comnes, Cindy Cumfer, Ryan Deibert, Theo Harper, Kathy Ludlow, Andy Parker, Randy Russell, Brad Taylor, Andy Wilson, Leila Wrathall **Absent:** Barbara Morrison

Ministers and staff present: Rev. Bill Sinkford, Rev. Tom Disrud, Kathryn Estey

Timekeeper: Leila Wrathall

Assistant note taker: Dotti Chidester

Congregants present: None

The board meeting convened at 7:05 PM Kathy lit the Chalice.

Opening words: Cindy Cumfer recited a poem by Joy Harjo, "This Morning I Pray for My Enemies." Kathy determined that there was a quorum.

Process observer review: Ryan reviewed the last meeting. The board participated in a complex, challenging conversation about the issues and possibilities in developing the church property. There was a recognition of different world views expressed during the discussion of white supremacy culture work at the church, which was initiated by Bill. Ryan asked that others volunteer to observe at meetings, to get more than one perspective.

Review agenda:

Agenda was reviewed. Kathy highlighted the change of the words "ex-officio" to "non-voting" in the appointment of Stan Jewett to the finance committee.

The authorization of funds for the next stage of the block development will be postponed until November. The task force wants to return to the board with a proposal for next steps before the funds are allocated.

Review and Approve previous meeting's minutes:

One change to the 9/5/19 minutes was noted:

• The chairs of this year's AFD are Scott and Jenny Vinson only. With

the above change, the board approved the minutes.

Going forward, meeting minutes will be put on Google Docs so that all may make changes and corrections as they see them. Minutes from BOC meeting go out only to Board members, not the whole congregation because they are planning meetings.

Congregant Comment:

None

ET updates: ET Updates were presented by Kathryn Estey, Tom Disrud and Bill Sinkford

- Significant dates to calendar:
 - Forum dates for the church year: Feb 23, April 19 dates may change if needed to coincide with the second Sunday of the month becoming "institutional" Sunday. Kathy reported that the Sept. 29 forum was lightly attended, but that there was a very good discussion.
 - AFD Kick-off: Oct 13
 - AFD Celebration Sunday: Nov 17
 - Bill's first Q & A is 10/6/19

From Kathryn

- The AFD kicks off 10/13 and Bill will talk about it from the pulpit. Celebration Sunday is 11/17.
- The pledge mailers going out this year will include what the congregant is currently pledging and specific numbers about a 5% increase and a 10% increase.
- There is a homeless camp outside the door to the church offices on 13st St. Staff have called the non-emergency police number several times to report the camp and ask for removal. Today an officer who works with the homeless in Portland came out and issued the posting which tells campers they must vacate within 48 hours. The ET is very happy with the support they received from the officer.
- On Friday 9/27, there was a problem with the website, causing it to be inaccessible. The problem is now fixed.
- Negotiations with the union are continuing.

From Tom:

- The development task force will be returning to the board with next steps in November.
- After receiving feedback that the multigenerational service on Homecoming Sunday did not work well for families with younger children, ministry met with Annie Scott, the religious education resource for the Pacific Western Region. They had a productive meeting about what multigenerational worship might look like for First Unitarian. The Program Leaders will continue working on this.
- The task group working on the church's recertification as a Welcoming Congregation is continuing its work. Welcoming Congregations ensure that LGBTQ community members feel welcome and comfortable in the church, its activities and programs. There will be an emphasis on welcoming members of the trans community this year. One very positive outcome so far is that the Pride Group is meeting again after a hiatus.

From Bill:

- The theme for October is courage
- Bill will give an update on the church at his Q & A session on Sunday. He will cover:
 - The real estate developing using the statement prepared by Com Comm
 - The choir reset is complete and going well
 - Female voices in the pulpit
 - Ministry's continued work on delivering multigenerational services
 - His thinking about his retirement (a restatement of the direction he has shared in the past). He is planning to retire within two years. His original commitment to the

board when he was called was that he would stay 5-10 years. With his current plans, he will have served for 12 years. The board is working on the transition and his retirement date will be worked out with the board. He emphasized that it is too early to start saying goodbye. There will be time for celebration and reflection in the future.

Consent Agenda:

Randy moved that the board re-appoint Stan Jewett as a non-voting member of Finance Comm (per our By-laws non-voting committee appointments are for one year only). Cindy seconded the motion and the board voted unanimously to approve.

Action Items:

Board support for the AFD was discussed. Board members signed up for various activities.

Generative Discussion:

Cindy Cumfer framed the conversation and then posed several questions for the board to consider in its generative discussion. The purpose of a generative discussion is to ponder important questions without necessarily coming up with answers or agreements. The topic is membership, which is very timely since we are embarking on a search process in which the final decision will not be made by the board but by the voting members of the church. Some questions related to membership are:

- At its heart, what is membership in the church? What does membership mean to us as board members? What are the implications of these levels of involvement to a covenanted community?
- Do we distinguish, in considering input from anyone regardless of which category they are in? Should we ask people, especially at meetings where we are taking congregant input, into which category they fall?
- For instance, we will soon be holding a congregant meeting or at least notifying congregants, where we will answer questions and possibly take input, about the upcoming transition. Only voting members will be calling the minister. Do we want to focus on these people, or at least be more sensitive to their input?
- If we do distinguish, what value do we assign to the input those who are not voting members? Some may someday become such; others may never. While all ideas are valuable, voting members, for instance, may support some ideas more than others. Should we to try to sort this out?
- Are there other reasons that the Board should care about membership?
- Is it the Board's job to represent members (and which ones in the transition process) or to work toward our mission? What does that mean in the upcoming transition?

Types of congregants were described:

- A voting member (as defined in our by-laws) has signed the membership book, pledges generously within their means and has fulfilled their pledge. 903 households are in this group.
- A member has signed the membership book and is not pledging. 583 people are in this group.
- There are people who are very engaged with the church and pledge, but who have not signed the membership book. 171 households are in this group.

We reported 982 members to the UUA this year (down from 1043 last year). Though there are larger churches in the UUA as measured by reported membership, First Unitarian has the largest Sunday attendance of all UUA churches.

One problem with keeping accurate membership numbers is that people sign the membership book when they join, but they don't "unsign" it when they leave or stop coming.

A discussion ensued.

- Membership is a continuum along which congregants move, not a static set of categories.
- Many people who come to First Unitarian do not have experience in being part of a church and don't know what all the expectations are.
- Other denominations are very explicit in their expectations for financial support. We have shied away from setting fixed amounts or percentages. There will be a giving guide in this year's AFD letter.
- Is there a minimum pledge? One is no longer stated in the membership materials.
- It was suggested that we could create a list of donors by tier of giving. Our practice of "giving generously within your means" makes this difficult. A person of limited means giving a small dollar amount might actually be giving more generously in terms of their income than a person of greater means who gives a larger dollar amount. A small pledge or no pledge might be appropriate for members on a fixed income.
- The main point should be building relationships, rather than pledges.
- Discussion of membership as it relates to the transition:
 - We need to be clear per the by-laws who is a voting member and that only voting members will call the new senior minister. Congregants also need to know their membership category.
 - We should get input from as many congregants as possible and from people at all levels of engagement.
 - We can ask people during the dialog on the transition whether they are voting members.
 - We can ask in any written survey what level of connection respondents have to the church (voting member, non-voting member, not a member).
 - We can ask congregants if they see themselves as committed to the church.
 - We need to balance input from all congregants and to ensure that voting members' input is given more weight if there is a dramatic difference in preferred direction between voting members and other congregants.
 - We are wise enough not to need to be worried about having the process controlled by non-voting members.
- Bill shared the history of Unitarian churches for context. The Unitarian concept of membership grew out of the early congregational churches established in New England. Those historical churches were covenantal churches and everyone who was in covenant was a member. The covenant was "Love is the doctrine of this church." Those churches were community churches and were supported by local taxes.

Things are much more open now. We have a range of participation that goes from very engaged in the activities of the church to those who come on Sunday but don't want to engage in anything else and don't want us to know who they are.

• The question was asked if these definitions of engagement are feeding into the perpetuation of white supremacy culture.

Communication Check:

Com Comm will communicate what membership means as we go into transition. Most likely in the Moderator's Letter.

Process Observations:

- It's important to note that a more diverse pool of process observers will lead to richer process observation over time. Ryan is actively looking for other board members who would like to take on this role on a rotating basis, and Ryan can help to provide training and support to those board members who would like to step up. Please contact Ryan if you're interested!
- We developed our current process observation framework by reviewing <u>characteristics of white</u> <u>supremacy culture</u> and their related antidotes, in an attempt to be mindful of reducing the degree to which we perpetuate white supremacy culture in our board interactions and to strive to disrupt it.
- Ryan particularly noted several aspects of the generative discussion:
 - Cindy's introduction to the generative discussion, noting that its purpose was to stimulate thinking and understanding, rather than to come to decisions, set up the act of generative discussion as aligned with antidotes to the right to comfort through a "Willingness to tolerate discomfort," as it allows us to engage in difficult discussions with all viewpoints welcome and an ability for differences of opinion to be heard.
 - Similarly, generative discussions align with antidotes to false objectivity through "Recognition
 of different world views" and the related willingness to hold that there isn't one right answer,
 while being aware that different views are valid and that our job is to understand others'
 viewpoints. [This was nicely illustrated by Leila's naming of the "connotative" vs. "denotative"
 definitions of membership that came up throughout the discussion and her question
 regarding how individual congregants might identify, rather than how we would define them.
 - Ryan noted that, collectively, generative discussions are radically disruptive to white supremacy culture, and that this board is good at them!
- Leila noted that it can be difficult to hear one another speak in meetings and asked how we should indicate that we can't hear. We were all reminded to speak up when we talk and ask for comments to be repeated if we did not hear them.

Closing Words: Cindy read a paragraph written by Marcia Sheckel, "What if Our Lives Were Precious?"

Meeting adjourned at 8:45 pm. Bill Sinkford left the meeting room. At the conclusion of its business meeting the board held a closed work session to agree on its agenda for its retreat on transition held on 10/6. Bill Sinkford did not participate in this working session.

Minutes respectfully submitted: Mindy Clark, board secretary

GOVERNANCE COMMITTEE MINUTES

Chair: Cindy Cumfer

DATE: October 9, 2019, 7:00-9:00 pm

COMMITTEE MEMBERS PRESENT: Cindy Cumfer, Chair; Mindy Clark, Ryan Deibert, Kathy Ludlow, Andy Parker

GUESTS, VISITORS: Kathryn Estey, Church Administrator; Board members Andy Wilson and Leila Wrathall

Opening Words: Ryan January Meeting's Words: Andy Parker February Meeting's Words: Mindy

TO DO ITEMS: All were done.

AGENDA ITEMS:

1. **DECISION**: The minutes of the last meeting were unanimously approved by the Committee.

2. Amendment to Voting Membership Provision in Bylaws. Kathryn reviewed a number of issues that the ET has in interpreting Article II, Section 2 of the bylaws that defines voting members as those who, during the preceding 12 months, contributed a minimum amount established from time to time by Governing Policies.

The bylaws phrase "during the preceding 12 months" is not easily ascertainable from the church records at the time the ET prepares for the annual election, generally in April, since members tend to pledge based on a calendar year. Kathryn proposed and the Committee agreed to recommend a change to the bylaws that this would read "during the preceding calendar year."

TO DO: The Chair will notify the BOC that Gov Comm recommends this change to the bylaws in Article II, s. 2.

3. **Amendment to Governing Policy 5.3.** Kathryn explained problems that the language that voting members "shall make and fulfill a pledge that is generous within his or her means to the annual operating fund of the church each year" creates for the Executive Team. Some members have pledged and paid part of the pledge but not all of it. The ET has to use discretion to determine if the member is a voting member. The Committee suggested that the language of the policy read "...a member shall make **and at least partially** fulfill a pledge..." Kathryn agreed that this will resolve the problem. The Committee recommends to the Board that our Governing Policies be amended to make this change. The Committee also agreed that the language "his and her" should be changed to "their. [NOTE TO COMMITTEE: When I went to make these changes in the draft, I saw that our current draft already used the word "their." I'm assuming Kathryn was working from an older draft.]

4. Leila's Proposal for a Safe Church Policy. Leila renewed her proposal from last year (postponed because Gov Comm did not have time to consider it) that the church adopt a "Safe Church Policy" to create procedures for dealing with sexual abuse (and other forms of abuse?) and reporting. Kathryn supplied the Committee with the church's policy in its Personnel Policy Manual on illegal harassment in the workplace. Section 2 of the

policy states that it covers employees and non-employees, including members, visitors, and independent contractors. Leila agreed to summarize what she wants to change in this policy. After some discussion, the Committee agreed that the Executive Team should probably initiate and enforce the policy. [The Board Policy Manual could be amended to require such a policy.] The Board also needs information on whether our insurance covers any policy and whether there will be training for volunteers and staff covered by the policy. [We recognize that RE already does this but are not sure about other church groups.]

TO DO: Leila agreed to summarize what she is asking for. Based on the policy Leila requests and the ET's response, Gov Comm will need to consider what sort of Board policy is needed.

5. Amendments to the Financial Policies/Articles and Bylaws Changes. Leila indicated that the Finance Committee does want to amend the Articles to change the language in the 1999 Amendment to the Articles, Art. IV, s. 2 and the Bylaws, Art. IV, s. 9 that requires a vote by members if unbudgeted expenses exceed \$20,000. Finance plans to propose a figure based on a percentage of the budget.

TO DO: Leila stated that she will get back to Gov Comm with the proposed language before the next Gov Comm meeting.

6. **Question about Redevelopment**. Leila also raised the question whether the 1999 Amendments to the Articles, IV, s.2 which requires any authorization of the Board for the sale or mortgage or real property must be approved by 2/3 the members will be activated by the redevelopment of the block. The Committee discussed this briefly and agreed that, depending on the manner in which the redevelopment is funded, this vote may be required. Planners need to keep this in mind. Gov Comm member, Ryan Deibert, is on this committee. [Chair Note: Good question, Leila!]

7. Elimination of the Ministerial Relations Committee. The Committee confirmed that it is recommending to the Board that the Board submit a vote to the members to eliminate the provision in the Bylaws requiring a MRC.

TO DO: Cindy will inform the BOC of this recommendation.

8. Review of Andy Wilson's Proposals for Policy Changes. Andy Wilson proposed a number of changes to the Board policies, as follows:

2.3 para 2: As we discussed, I completely understand why the ET does not want to by bogged down by fishing expeditions or witch hunts. On the other hand, this is a strange policy for an organization which values transparency. [NOTE: The pertinent part of this section reads: "No individual trustee, officer or committee chair has authority over the Executive Team without Board authorization. Information may be requested by any individual trustee, officer, or committee, but if such request, in the Executive Team's judgment, requires a material amount of staff time or funds, or is disruptive, the request may be refused with explanation."]

2.5.2 You explained that "critical threat" and "life of the church" are intended as a catch-all clause, and I get it. But, as we discussed, if allegations of sexual misconduct are what you have in mind here, perhaps that should be stated explicitly for avoidance of doubt that they are "critical."

3.2.2 Rather than saying employees covered by "the union," perhaps this should be more general and say employees "covered under a collective bargaining agreement."

3.3.1.d.2.iv and .vii: How are these two clauses different: length of time for a fund's existence versus sunset date. Don't these amount to the same thing?

3.3.b Paper checks are so retro. Perhaps this should say signatures are required for payments rather than "checks"? And as a general question, should there be a requirement for background checks for officers with signature powers?

4.2 Is the Board a job? Should this say role, responsibility, function, rather than "job"?

6.5 As we discussed, I understand this is to insulate the board from legal actions. You know, I appreciate not being sued, I really do. On the other hand, exempting the board from policy compliance while binding everybody else is, to say the least, not being a good role model.

Safe Church policy: today covers only physical-world church activities. We could broaden the scope of "Disruptive" to include interfering with church-related emails, blogs, podcasts, chat rooms, any and all forms of electronic communication. Then the Safe Church Policy could be the starting point for a Code of Conduct for online behavior, or be explicitly linked with whatever CofC the ET comes up with.

Terminology: it would be nice to pick one sobriquet for us, be it either "Board member" or "trustee," and use it consistently.

DECISION: After discussion of each change, the Committee decided to recommend the following changes:

2.3 para 2: The Committee discussed the challenges with allowing individual directors or committees to take up ET time and resources when the Board as a body does not support the request. The Committee decided against recommending a change at this time. The Chair informed the Committee that a recent revision to Oregon Nonprofit Law statute might to require this. The Committee agreed to postpone a final decision on this until there is more clarity about the new law.

3.2.2: Change "the union" to read "employees covered under a collective bargaining agreement."

5.6: Broaden the "Safe Church Policy" to include church-related emails, blogs, podcasts, chat rooms, any and all forms of electronic communication.

TO DO: Andy Wilson agreed to propose some language for 5.6.

The Committee decided to leave the remaining policies as they are. The Committee thanked Andy for his review and suggestions.

9. Policy Changes Related to Changes in the Nonprofit Statute.

The Chair alerted the Committee to two changes in the Oregon Nonprofit Statute that might affect Board policies:

1. The state definition of what constitutes a conflict of interest has changed. The church may need to amend its Conflicts policy to comply.

2. As noted above, the new law appears to allow individual board members to access certain corporate records even if the Board does not agree.

Cindy noted the new statute goes into effect January 1 and it's not clear how these provisions will be interpreted. She will get back to Gov Comm when their effect and meaning is clearer.

10. Gov Comm's Remaining Tasks for the Year.

Gov Comm is almost done with its Articles, bylaws, and Policy Review. Its remaining tasks are the Board selfevaluation and the congregational survey and joint assessment of the ministry. The latter tasks are done in the new year.

DECISION: Gov Comm will not meet in November or December. Our next meeting will be Wednesday, January 8, 2020, from 7-9 p.m.

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# Communication Committee Minutes October 15, 2019

Approved September Minutes

October Moderator Letter - focus on the AFD

Review response to any congregant letters or inquiries - no letters

Committee Tasks:

- Assist staffing of AFD tables (all)
- Take pictures of pledgers for use on projection screens (Brad, Andy, Randy)
- Create signs for pledgers to hold (Kathy)
- Pitch AFD at choir retreat (Alan, Theo)
- Discussed reviewing and updating FAQs ask board members for input
- Collect board member bios/statements for web page (Theo)

Discussed possible script for pledge calls - coordinate with Erin Tafuri (Brad)

Website tasks - Kathy will write and Randy will post Moderator Letter

|                          | First Unitarian Church     |                                                   |                                                   |                                       |                                     |                                 |                          |
|--------------------------|----------------------------|---------------------------------------------------|---------------------------------------------------|---------------------------------------|-------------------------------------|---------------------------------|--------------------------|
|                          | Year-To-Date Operating     | g Summary                                         |                                                   |                                       |                                     |                                 |                          |
|                          | 8/31/2019                  |                                                   |                                                   |                                       |                                     |                                 |                          |
|                          |                            | ACTUAL<br>OPERATIONS<br>YEAR TO DATE<br>8/31/2019 | ACTUAL<br>OPERATIONS<br>YEAR TO DATE<br>8/31/2018 | ACTUAL<br>VARIANCE<br>FY 2020 TO 2019 | BUDGET<br>YEAR TO DATE<br>8/31/2019 | BUDGET<br>VARIANCE<br>8/31/2019 | ANNUAL<br>BUDGET<br>FY20 |
| Church Operations        |                            |                                                   |                                                   |                                       |                                     |                                 |                          |
|                          | Operating Income           |                                                   |                                                   |                                       |                                     |                                 |                          |
|                          | Pledge Income              | 164,237                                           | 183,464                                           | (19,228)                              | 216,333                             | (52,096)                        | 1,432,226                |
|                          | Contributions              | 7,594                                             | 9,099                                             | (1,505)                               | 8,897                               | (1,303)                         | 95,826                   |
|                          | Program Income             | 13,478                                            | 13,374                                            | 104                                   | 1,460                               | 12,018                          | 54,322                   |
|                          | Rental Income              | 69,587                                            | 62,710                                            | 6,877                                 | 85,829                              | (16,243)                        | 467,476                  |
|                          | Other Income               | 18,026                                            | 7,107                                             | 10,919                                | 3,715                               | 14,311                          | 35,500                   |
|                          | Foundation Contribution    |                                                   |                                                   |                                       |                                     |                                 | 69,000                   |
|                          | Total Operating Income     | 272,922                                           | 275,754                                           | (2,833)                               | 316,234                             | (43,313)                        | 2,154,350                |
|                          | Operating Costs            |                                                   |                                                   |                                       |                                     |                                 |                          |
|                          | Payroll Expenses           | 259,679                                           | 255,493                                           | (4,186)                               | 264,415                             | 4,736                           | 1,634,155                |
|                          | Reimbursible Expenses      | -                                                 | 68,271                                            | 68,271                                | -                                   | -                               |                          |
|                          | Occupancy Expense          | 33,243                                            | 35,403                                            | 2,160                                 | 40,740                              | 7,497                           | 258,151                  |
|                          | Program Expense            | 19,670                                            | 28,383                                            | 8,714                                 | 34,977                              | 15,307                          | 269,723                  |
|                          | Rental Expense             | 4,632                                             | 1,381                                             | (3,251)                               | 3,120                               | (1,512)                         | 18,720                   |
|                          | Administration Expense     | 5,524                                             | 7,254                                             | 1,730                                 | 8,879                               | 3,355                           | 60,760                   |
|                          | Other Expense              | 183                                               | 146                                               | (37)                                  | 145                                 | (38)                            | 2,700                    |
|                          | Total Operating Costs      | 322,931                                           | 396,331                                           | 73,401                                | 352,276                             | 29,345                          | 2,244,209                |
| Net Church Operations    |                            | (50,009)                                          | (120,577)                                         | 70,568                                | (36,041)                            | (13,968)                        | (89,859)                 |
|                          | Reserve Account Deposits   |                                                   |                                                   |                                       |                                     |                                 |                          |
|                          | Annual Operating Reserve   | 7,716                                             | 8,001                                             | 284                                   | 7,716                               | (0)                             |                          |
|                          | Total Reserve Deposits     | 7,716                                             | 8,001                                             | 284                                   | 7,716                               | (0)                             | 46,296                   |
| Net Church Operations    | After Reserve Deposits     | (57,725)                                          | (128,578)                                         | 70,852                                | (43,757)                            | (13,968)                        | (136,155)                |
| Investment Income        |                            |                                                   |                                                   |                                       |                                     |                                 |                          |
|                          | Dividend & Interest Income | 40                                                | 52                                                | (12)                                  | -                                   | 40                              |                          |
| Net Investment Income    | (Loss)                     | 40                                                | 52                                                | (12)                                  | -                                   | 40                              |                          |
| Operating Surplus (Defin | cit)                       | (57,685)                                          | (128,526)                                         | 70,840                                | (43,757)                            | (13,928)                        |                          |
| Transfer from Reserves   |                            |                                                   |                                                   |                                       |                                     |                                 | 136,155                  |

|                                 | <b>First Unitarian Church</b> |                                       |                                 |                                    |                            |                    |
|---------------------------------|-------------------------------|---------------------------------------|---------------------------------|------------------------------------|----------------------------|--------------------|
|                                 | Monthly Operating Su          | mmary                                 |                                 |                                    |                            |                    |
|                                 | 8/31/2019                     |                                       |                                 |                                    |                            |                    |
|                                 |                               | ACTUAL<br>OPERATIONS<br>CURRENT MONTH | OPERATIONS<br>PREVIOUS<br>MONTH | OPERATIONS<br>MO to MO<br>VARIANCE | BUDGET<br>CURRENT<br>MONTH | BUDGET<br>VARIANCE |
| Church Operations               |                               |                                       |                                 |                                    |                            |                    |
|                                 | Operating Income              |                                       |                                 |                                    |                            |                    |
|                                 | Pledge Income                 | 83,961                                | 80,276                          | 3,685                              | 118,298                    | (34,337)           |
|                                 | Contributions                 | 4,119                                 | 3,475                           | 644                                | 4,810                      | (691)              |
|                                 | Program Income                | 8,703                                 | 4,775                           | 3,928                              | 612                        | 8,091              |
|                                 | Rental Income                 | 31,738                                | 37,848                          | (6,110)                            | 38,165                     | (6,426)            |
|                                 | Other Income                  | 17,386                                | 640                             | 16,745                             | 2,515                      | 14,871             |
|                                 | Total Operating Income        | 145,907                               | 127,015                         | 18,892                             | 164,399                    | (18,492)           |
|                                 | Operating Costs               |                                       |                                 |                                    |                            |                    |
|                                 | Payroll Expenses              | 129,947                               | 129,732                         | (216)                              | 132,208                    | 2,260              |
|                                 | Occupancy Expense             | 16,895                                | 16,348                          | (547)                              | 20,583                     | 3,688              |
|                                 | Program Expense               | 13,352                                | 6,318                           | (7,034)                            | 18,328                     | 4,976              |
|                                 | Rental Expense                | 2,632                                 | 2,000                           | (632)                              | 1,560                      | (1,072)            |
|                                 | Administration Expense        | 2,403                                 | 3,121                           | 719                                | 4,633                      | 2,230              |
|                                 | Other Expense                 | 183                                   | -                               | (183)                              | -                          | (183)              |
|                                 | Total Operating Costs         | 165,411                               | 157,519                         | (7,892)                            | 177,311                    | 11,900             |
| Net Church Operations           |                               | (19,505)                              | (30,504)                        | 11,000                             | (12,912)                   | (6,592)            |
|                                 | Reserve Account Deposits      |                                       |                                 |                                    |                            |                    |
|                                 | Annual Operating Reserve      | 3,716                                 | 4,000                           | 284                                | 3,858                      | 142                |
|                                 | Total Reserve Deposits        | 3,716                                 | 4,000                           | 284                                | 3,858                      | 142                |
| Net Church Operations A         | fter Reserve Deposits         | (23,221)                              | (34,505)                        | 11,284                             | (16,770)                   | (6,450)            |
| Investment Income               |                               |                                       |                                 |                                    |                            |                    |
|                                 | Dividend & Interest Income    | 20                                    | 20                              | (1)                                | -                          | 20                 |
| Net Investment Income (I        | Loss)                         | 20                                    | 20                              | (1)                                | -                          | 20                 |
| <b>Operating Surplus (Defic</b> | it)                           | (23,200)                              | (34,485)                        | 11,283                             | (16,770)                   | (6,430)            |

| First Unitarian Church                   |                 |                    |                   |            |         |             |
|------------------------------------------|-----------------|--------------------|-------------------|------------|---------|-------------|
| Dashboard Report                         |                 |                    |                   |            |         |             |
| August 2019                              |                 |                    |                   |            |         |             |
| CAMPAIGN MONTHLY TRACKING                |                 |                    |                   |            |         |             |
| Pledge Drive Statistics                  | 2020 AFD        | 2019 AFD           | 2018 AFD          | 2017 AFD   |         | 1           |
| As Of                                    | 08/31/19        | 08/31/18           | 08/31/17          | 08/31/16   |         |             |
| All Members                              |                 |                    |                   |            |         |             |
| Pledge Goal                              | _               | 1,459,000          | 1,545,000         | 1,500,000  |         |             |
| Pledges Received                         | -               | -,,                | -,,               | -,,        |         |             |
|                                          |                 |                    |                   | -          |         |             |
| Percent of Goal                          | 0.00%           | 0.00%              | 0.00%             | 0.00%      |         |             |
|                                          | 0.0070          | 0.0070             | 0.0070            | 0.0070     |         |             |
| Pledging Households                      | -               | 954                | 982               | 967        |         |             |
| Average Pledge Received                  | -               | 1,518              | 1,448             | 1,557      |         |             |
|                                          |                 |                    |                   |            |         |             |
| Payments Received                        | -               | 791,500            | 766,845           | 799,133    |         |             |
| Total                                    |                 |                    |                   |            |         |             |
| Percent of Pledge                        | #DIV/0!         | #DIV/0!            | #DIV/0!           | #DIV/0!    |         |             |
|                                          |                 |                    |                   |            |         |             |
| Attendance                               | Aug 19          | Aug'18             |                   | 'Aug'17    | 'Aug'16 |             |
| For the month (in sanctuary + livestream | 1,636           | 2,229              | -26.60%           | 2,029      | 1,800   |             |
| Total LiveStream (included above)        | 286             | 398                | -28.14%           | 328        | 199     |             |
| Total for the Fiscal Year                | 3,150           | 4,361              | -27.77%           | 4,201      | 3,922   |             |
| Average per Sunday for month             | 409             | 557                | -26.60%           | 507        | 450     |             |
| Average per Sunday YTD                   | 394             | 485                | -18.74%           | 467        | 436     |             |
| ** = 5-Sunday month                      |                 |                    |                   |            |         |             |
| Christmas Eve                            |                 |                    |                   |            |         |             |
| New Members                              | Jul '19 -Jun'20 |                    | Jul '18 - Jun '19 |            |         |             |
| Enrolled                                 | 4               | 100.00%            | 2                 |            |         |             |
| Number of Pledges Received               | 3               | 50.00%             | 2                 |            |         |             |
| Total Amount of Pledges Received         | 1,110           | 455.00%            | 200               |            |         |             |
| Average Pledge                           | 370             | 270.00%            | 100               |            |         |             |
|                                          |                 |                    |                   |            |         |             |
| Plate Contributions                      | FY20            | Recipient(s)       |                   |            | FY20    | Recipient(s |
| Jul                                      | 2,297           | ACLU               |                   | Jan        |         |             |
| Aug                                      | 2,594           | Don't Shoot Portla | nd                | Feb        |         |             |
| Sep                                      |                 |                    |                   | Mar        |         |             |
| Oct                                      |                 |                    |                   | Apr        |         |             |
| Nov                                      |                 |                    |                   | May        |         |             |
| Dec                                      |                 |                    |                   | Jun        |         |             |
|                                          |                 |                    |                   | Fiscal YTD | 4,891   |             |

|            | rian Church of Portland<br>rities Balances |                        |              |                          |             |            |            |           |             |           |             |               |             |                |                 |          |
|------------|--------------------------------------------|------------------------|--------------|--------------------------|-------------|------------|------------|-----------|-------------|-----------|-------------|---------------|-------------|----------------|-----------------|----------|
|            |                                            |                        |              |                          |             |            |            |           |             |           |             |               |             |                |                 |          |
| August 31, | 2019                                       | July 31, 2019          |              | August 21, 2010          |             |            |            |           |             |           |             |               |             |                |                 |          |
|            |                                            | July 31, 2019          |              | August 31, 2019          | 1010 117    | 1011 117   |            | 1035 10   | 10/0        | 1012 10   | 10/0 10 (1  | 1014 10 11 1  |             |                |                 | n        |
|            |                                            | a                      | ~            | a 17 1                   | 1010 WF     | 1011 WF    | 1000 1000  | 1035-10   | 1060        | 1012-10   |             | 1014-10 Wells | 0.0.1       |                | 1015 50 (3      | Rental   |
|            |                                            | General Ledger         | Change from  | General Ledger           | Business    | Money      | 1020 UBS   | WF SUI    | Federated & | 0         | Schwab (MJS | Fargo Tax     | On Point    |                | 1017-50 Slegers | Income   |
| Dept       | Fund Name                                  | Fund Balance           | Prior Month  | Fund Balance             | Checking    | Market     | Investment | Deposit   | Franklin    | HYS       | Lecture)    | Rebate        | Anniversary | Begins At Home | Music Fund      | Reserve  |
| 10 C       | Cash for Operation                         | 16,727.80              | (1,213.67)   | 15,514.13                |             |            |            |           |             |           |             |               |             |                |                 |          |
| 5          | Sub-Total Operating Fund                   | 16,727.80              |              | 15,514.13                | (20,479.74) | 35,993.87  |            |           | -           | -         |             |               | -           |                |                 |          |
|            |                                            | ,<br>,                 | 2716.00      | ,                        | (20,47).14) |            |            |           |             |           |             |               | _           |                |                 |          |
|            | Annual Operating Reserve                   | 56,265.79              | 3,716.00     | 59,981.79                |             | 59,981.79  |            |           |             |           |             |               |             |                |                 |          |
|            | Major Donor Reserve Fund                   | 64,000.00              | -            | 64,000.00                |             | 64,000.00  |            |           |             |           |             |               |             |                |                 |          |
|            | Sabbatical Reserve                         | 1,000.00               | -            | 1,000.00                 |             | 1,000.00   |            |           |             |           |             |               |             |                |                 |          |
|            | Special Projects Reserve                   | 1,916.56               | -            | 1,916.56                 |             | 1,916.56   |            |           |             |           |             |               |             |                |                 |          |
|            | Major Repairs & Equipment Reserve          | 189,934.63             | -            | 189,934.63               |             | 189,934.63 |            |           |             |           |             |               |             |                |                 |          |
|            | Safety Reserve                             | 140,235.22             | -            | 140,235.22               |             | 140,235.22 |            |           |             |           |             |               |             |                |                 |          |
|            | Required Loan Reserve                      | 30,709.83              | 1.56         | 30,711.39                |             |            |            |           |             | 30,711.39 | -           |               | -           |                |                 |          |
|            | ustice Begins at Home                      | 14,303.46              | 1.21         | 14,304.67                |             |            |            |           |             |           |             |               |             | 14,304.67      |                 |          |
|            | Rental Income Reserve                      | 60,021.89              | -            | 60,021.89                |             |            |            |           |             |           |             |               |             |                |                 | 60,021.8 |
|            | Reserve Tax Rebate                         | 42,625.67              | 2.17         | 42,627.84                |             |            |            |           |             |           |             | 42,627.84     |             |                |                 |          |
|            | Program Designated                         | 197,002.94             | (15,212.74)  | 181,790.20               | 181,790.20  |            |            |           |             |           |             |               |             |                |                 |          |
| S          | Sub-Total Reserve Funds                    | 798,015.99             | (11,491.80)  | 786,524.19               | 181,790.20  | 457,068.20 | -          | -         | -           | 30,711.39 | -           | 42,627.84     | -           | 14,304.67      |                 | 60,021.8 |
|            | General Capital                            |                        |              |                          |             |            |            |           |             |           |             |               |             |                |                 |          |
| 34 B       | Buchan Bldg Capital                        | 11,420.60              | 5,426.00     | 16,846.60                | 16,846.60   |            |            |           |             |           |             |               |             |                |                 |          |
| S          | Sub-Total Capital Funds                    | 11,420.60              | 5,426.00     | 16,846.60                | 16,846.60   | -          | -          | -         | -           | -         | -           | -             | -           |                |                 |          |
| 1011-40 C  | Commemoration                              | 18,971.89              | -            | 18,971.89                |             | 18,971.89  |            |           |             |           |             |               |             |                |                 |          |
| 41 C       | Chesney-Deale (Intern Minister)            | 76,261.44              | (54.25)      | 76,207.19                |             | 59,158.84  |            |           | 17,048.35   |           |             |               |             |                |                 |          |
| 42 N       | AJS Lecture Series                         | 134,994.15             | (499.38)     | 134,494.77               |             | -          |            |           |             |           | 134,494.77  |               |             |                |                 |          |
| 43 H       | Hessler-Deale (Women in Ministry)          | 21,382.62              | (191.06)     | 21,191.56                |             | 10,957.93  |            |           | 10,233.63   |           |             |               |             |                |                 |          |
| 46 A       | Anniversary                                | 15,163.20              | 0.65         | 15,163.85                |             |            |            |           |             |           |             |               | 15,163.85   |                |                 |          |
| 50 S       | Begers Fund for Music Ministry             | 32,599.93              | 0.83         | 32,600.76                |             |            |            |           |             |           |             |               |             |                | 32,600.76       |          |
| 1035-10 S  | State Unemployment Insurance               | 22,337.76              | 0.57         | 22,338.33                |             |            |            | 22,338.33 |             |           |             |               |             |                |                 |          |
| S          | Sub-Total Restricted Funds                 | 321,710.99             | (742.64)     | 320,968.35               | -           | 89,088.66  | -          | 22,338.33 | 27,281.98   | -         | 134,494.77  | -             | 15,163.85   | -              | 32,600.76       |          |
| T          | Fotal All Funds                            | 1,147,875.38           | (8,022.11)   | 1,139,853.27             | 178,157.06  | 582,150.73 | -          | 22,338.33 | 27,281.98   | 30,711.39 | 134,494.77  | 42,627.84     | 15,163.85   | 14,304.67      | 32,600.76       |          |
| P          | Per Bank Rec.                              | \$1,147,875.38         | (8,022.11)   | 1,139,853.27             | 178,157.06  | 582,150.73 | -          | 22,338.33 | 27,281.98   | 30,711.39 | 134,494.77  | 42,627.84     | 15,163.85   | 14,304.67      | 32,600.76       | 60,021.8 |
|            |                                            |                        |              |                          | -           |            | -          | -         | -           | -         | -           |               | -           |                |                 |          |
| P          | Petty Cash                                 | 500.00<br>1,148,375.38 | (\$8,022.11) | 500.00<br>\$1.140.252.27 |             |            |            |           |             |           |             |               |             |                |                 |          |
|            | Credit                                     | 1,146,575.38           | (\$8,022.11) | \$1,140,353.27           | -           |            |            |           |             |           |             |               |             |                |                 |          |

| Firs                              | st Unitarian Chu           | Irch         |
|-----------------------------------|----------------------------|--------------|
|                                   | Statement of Cash Flows    |              |
| Fo                                | r the Month Ending 8/31/20 | )19          |
| Beginning Cash & Equivalents      | Balance                    | 1,148,375.38 |
| Receipts                          |                            |              |
| Pledges & Contributions Received  |                            | 88,079.63    |
| Events/Weddings/Memorials         |                            | 855.50       |
| Rents Received                    |                            | 30,882.98    |
| Program Receipts                  |                            | 10,906.57    |
| Miscellaneous Receipts            |                            | 17,820.60    |
| Interest/Gain-Loss on Investments |                            | (472.90)     |
| Increase/Decrease Accounts Rec    | eivable                    | (2,252.22)   |
| Buchan Building Receipts          |                            | 25,426.00    |
| Total Receipts                    |                            | 171,246.16   |
| Payments                          |                            |              |
| Payroll/Taxes/Benefits            |                            | (129,947.32) |
| Operating Expenses                |                            | (31,574.97)  |
| Program Expenses                  |                            | (21,144.93)  |
| Increase/Decrease Prepaid Expen   | nses                       | 15,796.10    |
| Acquisition of Property & Equipme | nt                         | 380.00       |
| Increase/Decrease Accounts Paya   | able                       | 8,261.27     |
| Miscellaneous Expenses            |                            | (1,038.42)   |
| Charles Schwab Burn the Mortgage  |                            | (20,000.00)  |
| Total Payments                    |                            | -179268.27   |
| Net Cash In/(Out)                 |                            | (8,022.11)   |
| Ending Cash & Equivalents Ba      | lance                      | 1,140,353.27 |

# First Unitarian Church Balance Sheet Operating Fund 8/31/2019

#### ASSETS

| Cash               |                                                 |                |
|--------------------|-------------------------------------------------|----------------|
|                    | Petty Cash                                      | 500.00         |
|                    | Wells Fargo Checking                            | 178,157.06     |
|                    | Wells Fargo Money Market                        | 582,150.73     |
|                    | Wells Fargo Required Loan Reserve               | 30,711.39      |
|                    | Wells Fargo Tax Rebate                          | 42,627.84      |
|                    | Wells Fargo Justice Begins at Home              | 14,304.67      |
|                    | OnPoint Anniversary                             | 15,163.85      |
|                    | WF Sleger's Fund for Music Ministry             | 32,600.76      |
|                    | Rental Income Reserve                           | 60,021.89      |
|                    | Wells Fargo MM SUI                              | 22,338.33      |
|                    | Investments                                     | 161,776.75     |
| Total Cash         |                                                 | 1,140,353.27   |
| Current Assets     |                                                 |                |
|                    | Prepaid Expenses                                | 6,672.50       |
|                    | Prepaid Insurance                               | 6,575.55       |
|                    | Accounts Receivable Events/Weddings/            | 17,818.50      |
|                    | Memorials                                       | (86,260.34)    |
|                    | Pledge Receivable Allowance Uncollectable       | 16,595.25      |
|                    | Bookstore Inventory                             | 675,526.66     |
|                    | Pledges Receivable Operating Pledges            |                |
|                    | Pledges Receivable Capital Buchan Building      | 239,048.21     |
| Total Current Asse | ts                                              | 2,016,329.60   |
| Fixed Assets       |                                                 |                |
|                    | Furniture & Equipment                           | 522,081.56     |
|                    | Property 1011 SW 12th                           | 1,070,285.58   |
|                    | Property 1211 SW Main St. Sanctuary             | 758,685.24     |
|                    | Property SW Salmon                              | 6,993,838.75   |
|                    | Property 1030 SW 13th House                     | 28,000.00      |
|                    | Property 1126 32 SW 13th Outside In Real Estate | 332,755.00     |
|                    | Property 1034 SW Main Office                    | 483,545.50     |
|                    | Improvements                                    | 1,807,193.83   |
|                    | Accumulated Depreciation                        | (5,330,318.85) |
|                    | Lease Origination Costs                         | 15,000.00      |
|                    | Accumulated Amortization                        | (4,646.00)     |
| Total Fixed Assets |                                                 | 6,676,420.61   |

**Total Fixed Assets** 

6,676,420.61

Other Assets

| TOTAL ASSETS         | =                                                 | 8,692,750.21 |
|----------------------|---------------------------------------------------|--------------|
|                      | LIABILITIES & FUND BALANCES                       |              |
| Current Liabilities  |                                                   |              |
|                      | Accounts Payable                                  | 29,070.24    |
|                      | Events/Weddings/Memorials Clearing                | 43,158.28    |
|                      | Accrued Vacation                                  | 73,867.19    |
|                      | WB Fund Payable                                   | 180.04       |
| Total Current Liabil | ities                                             | 146,275.75   |
| Long Term Liabilitie |                                                   |              |
|                      | Burn the Mortgage Foundation                      | 142,459.09   |
|                      | Deferred Lease Revenue                            | 364,956.00   |
|                      |                                                   | ,            |
| Total Liabilities    |                                                   | 653,690.84   |
| Fund Balances        |                                                   |              |
|                      | Fund Equity Operating                             | 242,962.04   |
|                      | Fund Equity General Capital                       | (475,351.72) |
|                      | Fund Equity Salmon Street                         | 592,187.80   |
|                      | Fund Equity Buchan Building                       | 6,503,174.61 |
|                      | Fund Equity Commemoration                         | 18,921.89    |
|                      | Fund Equity                                       | 76,418.29    |
|                      | Fund Equity MJS Lecture Series                    | 133,376.67   |
|                      | Fund Equity Hessler Deale                         | 22,397.77    |
|                      | Fund Equity Hollingsworth Anniversary Fund        | 15,162.55    |
|                      | Fund Equity Program Designate                     | 199,590.52   |
|                      | Fund Equity Mark Sleger's Fund for Music Ministry | 32,599.10    |
|                      | Rental Income Reserve                             | 60,021.89    |
|                      | Fund Equity Pledges                               | (3,511.76)   |
|                      | Reserved Funds                                    | 651,012.75   |
|                      | Profit (Loss) Year to Date                        | (30,676.37)  |
|                      | Unrealized Gains (Losses)                         | 773.34       |
| Total Fund Balance   | _                                                 | 8,039,059.37 |
| TOTAL LIABILITIES    | S AND FUND BALANCES                               | 8,692,750.21 |

| First   | Unitarian Church                    |                                                           |           |
|---------|-------------------------------------|-----------------------------------------------------------|-----------|
| Notes t | to Financials -August 2019 (departm | ent transactions greater than \$2,000)                    |           |
|         |                                     |                                                           |           |
| OPERA   | TING INCOME                         |                                                           |           |
|         | Pledge income                       | below budget YTD; includes non-pledge                     | (54,399   |
|         |                                     | below budget for the month; includes non-pledge           | (35,028   |
|         | Program Income                      |                                                           |           |
|         | Adult Program classes               |                                                           | 2,765     |
|         | Social Justice events               | David Campt                                               | 5,774     |
|         | Rental Income                       |                                                           |           |
|         | Tenants                             |                                                           | 26,904    |
|         | Events                              |                                                           | 3,979     |
|         | Other Income                        |                                                           |           |
|         | Sexton reimbursement from re        | enters' events                                            | 1,210     |
|         | General & Administration            | insurance reimbursement for income loss due to flood      | 15,235    |
| OPERA   | TING COSTS                          |                                                           |           |
|         | Occupancy                           |                                                           |           |
|         | Contract services                   |                                                           | 3,545     |
|         | Utilities                           |                                                           | 4,908     |
|         | Program Expenses                    |                                                           |           |
| DASHB   | OARD                                |                                                           |           |
|         | New members                         |                                                           |           |
|         | New pledges received                |                                                           | 2         |
| BALAN   | ICE SHEET                           |                                                           |           |
|         | Prepaid Rent                        | received reimbursement from Church Mutual for rental loss | 18,989    |
|         |                                     | *rental loss due to flood booked in Jun and July          |           |
| CASH/S  | SECURITIES BALANCE                  |                                                           |           |
|         | Buchan Building Capital             |                                                           |           |
|         | (Burn the Mortgage)                 | payments received in Jun                                  | 1,392.00  |
|         |                                     | transferred to the Foundation                             | (1,392.00 |
|         |                                     | payments received in Jul                                  | 11,420.60 |
|         |                                     | payments received in Aug                                  | 5,426.00  |
|         |                                     | Balance as of 7/31/19                                     | 16,846.60 |
|         | MJS Lecture Series                  | Investment loss                                           | 499       |
|         | Fund 49 (Designated)                |                                                           |           |
|         | YRUU                                | pilgrimage expenses                                       | (15,103   |

|                         | <b>First Unitarian Church</b> |                                                   |                                                   |                                  |                                     |                                 |                          |
|-------------------------|-------------------------------|---------------------------------------------------|---------------------------------------------------|----------------------------------|-------------------------------------|---------------------------------|--------------------------|
|                         | Year-To-Date Operating        | g Summary                                         |                                                   |                                  |                                     |                                 |                          |
|                         | 9/30/2019                     | <u> </u>                                          |                                                   |                                  |                                     |                                 |                          |
|                         |                               | ACTUAL<br>OPERATIONS<br>YEAR TO DATE<br>9/30/2019 | ACTUAL<br>OPERATIONS<br>YEAR TO DATE<br>9/30/2018 | ACTUAL<br>VARIANCE<br>FY 2020 TO | BUDGET<br>YEAR TO DATE<br>9/30/2019 | BUDGET<br>VARIANCE<br>9/30/2019 | ANNUAL<br>BUDGET<br>FY20 |
| Church Operations       |                               | 0,00,2010                                         | 0/00/2010                                         | 1 1 2020 1 0                     | 0/00/2010                           | 0/00/2010                       |                          |
| church operations       | Operating Income              |                                                   |                                                   |                                  |                                     |                                 |                          |
|                         | Pledge Income                 | 254,093                                           | 274,095                                           | (20,002)                         | 332,878                             | (78,784)                        | 1,432,226                |
|                         | Contributions                 |                                                   | ,                                                 | ,                                |                                     | ,                               | 95,826                   |
|                         | Program Income                | 14,512<br>24,404                                  | 17,954<br>25,860                                  | (3,442)                          |                                     | (340)<br>20,242                 | 54,322                   |
|                         | Rental Income                 | 106,176                                           | 114,105                                           | (1,456)<br>(7,928)               | ,                                   | (17,818)                        | 467,476                  |
|                         | Other Income                  | 20,341                                            | 10,711                                            | 9,631                            | 7,073                               | 13,269                          | 35,500                   |
|                         | Foundation Contribution       | 20,341                                            | 10,711                                            | 3,001                            | 1,013                               | 13,203                          | 69,000                   |
|                         | Total Operating Income        | 419,526                                           | 442,724                                           | (23,198)                         | 482,958                             | (63,432)                        | 2,154,350                |
|                         | Operating Costs               |                                                   |                                                   |                                  |                                     |                                 |                          |
|                         | Payroll Expenses              | 395,617                                           | 390,132                                           | (5,485)                          | 396,623                             | 1,006                           | 1,634,155                |
|                         | Reimbursible Expenses         | -                                                 | 68,271                                            | 68,271                           | -                                   | -                               |                          |
|                         | Occupancy Expense             | 48,779                                            | 60,515                                            | 11,736                           | 62,085                              | 13,306                          | 258,151                  |
|                         | Program Expense               | 42,341                                            | 70,168                                            | 27,827                           | 55,432                              | 13,091                          | 269,723                  |
|                         | Rental Expense                | 5,966                                             | 2,069                                             | (3,896)                          | 4,680                               | (1,286)                         | 18,720                   |
|                         | Administration Expense        | 10,864                                            | 10,199                                            | (665)                            | 13,387                              | 2,523                           | 60,760                   |
|                         | Other Expense                 | 183                                               | 1,939                                             | 1,756                            | 1,905                               | 1,722                           | 2,700                    |
|                         | Total Operating Costs         | 503,749                                           | 603,293                                           | 99,544                           | 534,111                             | 30,363                          | 2,244,209                |
| Net Church Operations   |                               | (84,222)                                          | (160,569)                                         | 76,346                           | (51,153)                            | (33,069)                        | (89,859)                 |
|                         | Reserve Account Deposits      |                                                   |                                                   |                                  |                                     |                                 |                          |
|                         | Annual Operating Reserve      | 11,574                                            | 12,001                                            | 427                              | 11,574                              | (0)                             |                          |
|                         | Total Reserve Deposits        | 11,574                                            | 12,001                                            | 427                              | 11,574                              | (0)                             | 46,296                   |
| Net Church Operations   | After Reserve Deposits        | (95,797)                                          | (172,570)                                         | 76,773                           | (62,727)                            | (33,069)                        | (136,155)                |
| Investment Income       |                               |                                                   |                                                   |                                  |                                     |                                 |                          |
|                         | Dividend & Interest Income    | 64                                                | 76                                                | (12)                             | -                                   | 64                              |                          |
| Net Investment Income   | (Loss)                        | 64                                                | 76                                                | (12)                             | -                                   | 64                              |                          |
| Operating Surplus (Defi | cit)                          | (95,733)                                          | (172,494)                                         | 76,761                           | (62,727)                            | (33,005)                        |                          |
| Transfer from Reserves  |                               |                                                   |                                                   |                                  |                                     |                                 | 136,155                  |

| First Unitarian Ch      | urch              |                                                                       |            |
|-------------------------|-------------------|-----------------------------------------------------------------------|------------|
| Notes to Financials -Se | ptember 2019 (de  | partment transactions greater than \$2,000)                           |            |
|                         |                   |                                                                       |            |
| OPERATING INCOME        |                   |                                                                       |            |
| Pledge incor            | ne                | below budget YTD; includes non-pledge                                 | (79,124    |
|                         |                   | below budget for the month; includes non-pledge                       | (26,888    |
| Program Inco            | me                |                                                                       |            |
|                         | tice events       | includes one time donation = \$4,806                                  | 5,448      |
| Rental Incom            | е                 |                                                                       |            |
| Tenants                 |                   |                                                                       | 26,808     |
| Events                  |                   |                                                                       | 5,929      |
| Other Income            |                   |                                                                       |            |
| Sexton re               | eimbursement from | renters' events                                                       | 2,364      |
| OPERATING COSTS         |                   |                                                                       |            |
| Occupancy               |                   |                                                                       |            |
| Utilities               |                   |                                                                       | 6,935      |
| Program Exp             | enses             |                                                                       |            |
| Social Jus              |                   | includes payment to David Campt = \$3,630                             | 4,883      |
| Board                   |                   | includes facilitator fee                                              | 5,856      |
| DASHBOARD               |                   |                                                                       | · · · · ·  |
| New member              | S                 |                                                                       | 1          |
| New pledges             |                   |                                                                       | 1          |
| CASH/SECURITIES BAI     |                   |                                                                       |            |
| Annual Opera            | ting Reserve      | transfer to Wells Fargo checking to cure FY19 deficit; board approved | (48,003    |
| Major Donor I           | •                 | transfer to Wells Fargo checking to cure FY19 deficit; board approved | (16,764    |
| Buchan Build            |                   |                                                                       |            |
| (Burn the Mo            |                   | payments received in Jul & Aug                                        | 16,846.60  |
|                         |                   | transferred to the Foundation                                         | (16,846.60 |
|                         |                   | payments received in Sep                                              | 3,892.00   |
|                         |                   | Balance as of 9/30/19                                                 | 3,892.00   |
| MJS Lecture             | Series            | Investment gain                                                       | 1,137      |
| Hessler-Deale           |                   | remainder of Abigail's ordination expenses                            | (771       |
|                         | -                 |                                                                       | (771)      |
| Fund 49 (Des            | ignated)          |                                                                       |            |
| Auction                 | <b>č</b> ,        | balance as of 8/31/19                                                 | 50,886.34  |
|                         |                   | Sep AV project expenses                                               | (24,871.00 |
|                         |                   | balance as of 9/30/19                                                 | 26,155.80  |

|                          | <b>First Unitarian Church</b> |                                       |                                 |                                    |                            |                    |
|--------------------------|-------------------------------|---------------------------------------|---------------------------------|------------------------------------|----------------------------|--------------------|
|                          | Monthly Operating Sur         | mmary                                 |                                 |                                    |                            |                    |
|                          | 9/30/2019                     |                                       |                                 |                                    |                            |                    |
|                          |                               | ACTUAL<br>OPERATIONS<br>CURRENT MONTH | OPERATIONS<br>PREVIOUS<br>MONTH | OPERATIONS<br>MO to MO<br>VARIANCE | BUDGET<br>CURRENT<br>MONTH | BUDGET<br>VARIANCE |
| Church Operations        |                               |                                       |                                 |                                    |                            |                    |
|                          | Operating Income              |                                       |                                 |                                    |                            |                    |
|                          | Pledge Income                 | 89,857                                | 83,961                          | 5,896                              | 116,545                    | (26,688)           |
|                          | Contributions                 | 6,918                                 | 4,119                           | 2,799                              | 5,955                      | 962                |
|                          | Program Income                | 10,926                                | 8,703                           | 2,222                              | 2,702                      | 8,224              |
|                          | Rental Income                 | 36,590                                | 31,738                          | 4,851                              | 38,165                     | (1,575)            |
|                          | Other Income                  | 2,315                                 | 17,386                          | (15,070)                           | 3,358                      | (1,042)            |
|                          | Total Operating Income        | 146,605                               | 145,907                         | 698                                | 166,724                    | (20,119)           |
|                          | Operating Costs               |                                       |                                 |                                    |                            |                    |
|                          | Payroll Expenses              | 135,938                               | 129,947                         | (5,991)                            | 132,208                    | (3,730)            |
|                          | Occupancy Expense             | 15,536                                | 16,895                          | 1,359                              | 21,344                     | 5,809              |
|                          | Program Expense               | 22,671                                | 13,352                          | (9,319)                            | 20,456                     | (2,216)            |
|                          | Rental Expense                | 1,334                                 | 2,632                           | 1,298                              | 1,560                      | 226                |
|                          | Administration Expense        | 5,340                                 | 2,403                           | (2,937)                            | 4,508                      | (832)              |
|                          | Other Expense                 | -                                     | 183                             | 183                                | 1,760                      | 1,760              |
|                          | Total Operating Costs         | 180,818                               | 165,411                         | (15,407)                           | 181,836                    | 1,018              |
| Net Church Operations    |                               | (34,213)                              | (19,505)                        | (14,709)                           | (15,112)                   | (19,102)           |
|                          | Reserve Account Deposits      |                                       |                                 |                                    |                            |                    |
|                          | Annual Operating Reserve      | 3,858                                 | 3,716                           | (142)                              | 3,858                      | -                  |
|                          | Total Reserve Deposits        | 3,858                                 | 3,716                           | (142)                              | 3,858                      | -                  |
| Net Church Operations A  | fter Reserve Deposits         | (38,071)                              | (23,221)                        | (14,851)                           | (18,970)                   | (19,102)           |
| Investment Income        |                               |                                       |                                 |                                    |                            |                    |
|                          | Dividend & Interest Income    | 24                                    | 20                              | (4)                                | -                          | 24                 |
| Net Investment Income (  | Loss)                         | 24                                    | 20                              | (4)                                | -                          | 24                 |
| Operating Surplus (Defic | it)                           | (38,047)                              | (23,200)                        | (14,854)                           | (18,970)                   | (19,078)           |
|                          | Reserve Account Deposits      |                                       |                                 |                                    |                            |                    |
|                          | Total Reserve Deposits        | -                                     | -                               | -                                  | -                          | -                  |
| Net Church Operations A  | fter Reserve Deposits         | (38,047)                              | (23,200)                        | (14,854)                           | (18,970)                   | (19,078)           |

| First Unitarian Church                   |                 |                    |                   |            |         |              |
|------------------------------------------|-----------------|--------------------|-------------------|------------|---------|--------------|
| Dashboard Report                         |                 |                    |                   |            |         |              |
| September 2019                           |                 |                    |                   |            |         |              |
|                                          |                 |                    |                   |            |         |              |
| CAMPAIGN MONTHLY TRACKING                | 2020 A ED       | 2010 4 55          | 2010 4 55         |            |         |              |
| Pledge Drive Statistics                  | 2020 AFD        | 2019 AFD           | 2018 AFD          | 2017 AFD   |         |              |
| As Of All Members                        | 09/30/19        | 09/30/18           | 09/30/17          | 09/30/16   |         |              |
|                                          |                 |                    |                   |            |         |              |
| Pledge Goal                              | 1,600,000       | 1,459,000          | 1,545,000         | 1,500,000  |         |              |
| Pledges Received                         | -               |                    |                   |            |         |              |
|                                          |                 |                    |                   | -          |         |              |
| Percent of Goal                          | 0.00%           | 0.00%              | 0.00%             | 0.00%      |         |              |
| Percent of Goal                          | 0.00%           | 0.00%              | 0.00%             | 0.00%      |         |              |
| Pledging Households                      |                 |                    |                   |            |         |              |
| Average Pledge Received                  | -               |                    |                   |            |         | 1            |
|                                          | -               |                    |                   |            |         | 1            |
| Payments Received                        | -               |                    |                   |            |         | 1            |
| Total                                    |                 |                    |                   |            |         |              |
| Percent of Pledge                        | #DIV/0!         | #DIV/0!            | #DIV/0!           | #DIV/0!    |         |              |
|                                          |                 |                    |                   |            | 10 14   |              |
| Attendance                               | **'Sep 19       | **'Sep'18          |                   | 'Sep'17    | 'Sep'16 |              |
| For the month (in sanctuary + livestream | 3,136           | 3,550              | -11.66%           | 2,906      | 2,415   |              |
| Total LiveStream (included above)        | 441             | 517                | -14.70%           | 322        | 199     |              |
| Total for the Fiscal Year                | 6,286           | 7,911              | -20.54%           | 7,107      | 6,337   |              |
| Average per Sunday for month             | 627             | 710                | -11.66%           | 727        | 604     |              |
| Average per Sunday YTD                   | 484             | 565                | -14.43%           | 547        | 487     | <u> </u>     |
| ** = 5-Sunday month                      |                 |                    |                   |            |         |              |
| Christmas Eve                            |                 |                    |                   |            |         |              |
| New Members                              | Jul '19 -Jun'20 |                    | Jul '18 - Jun '19 |            |         |              |
| Enrolled                                 | 5               | 25.00%             | 4                 |            |         |              |
| Number of Pledges Received               | 4               | 0.00%              | 4                 |            |         |              |
| Total Amount of Pledges Received         | 1,510           | 11.85%             | 1,350             |            |         |              |
| Average Pledge                           | 378             | 11.85%             | 338               |            |         |              |
| Plate Contributions                      | FY20            | Recipient(s)       |                   |            | FY20    | Recipient(s) |
|                                          |                 |                    |                   |            |         |              |
| Jul                                      | 2,297           | ACLU               |                   | Jan        |         |              |
| Aug                                      | 2,594           | Don't Shoot Portla | nd                | Feb        |         |              |
| Sep                                      | 5,033           | Bahamas Relief; R  | ahab's Sisters    | Mar        |         |              |
| Oct                                      |                 |                    |                   | Apr        |         |              |
| Nov                                      |                 |                    |                   | May        |         |              |
| Dec                                      |                 |                    |                   | Jun        |         |              |
|                                          |                 |                    | ĺ                 | Fiscal YTD | 9,924   |              |

|                                      | rian Church of Portland           |                 |               |                    |                     |                  |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
|--------------------------------------|-----------------------------------|-----------------|---------------|--------------------|---------------------|------------------|------------|-------------------|---------------------|------------------------|-----------------------------|----------------------------|-------------|-----------------|-----------------|------------------|
|                                      | rities Balances                   |                 |               |                    |                     |                  |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
| September                            | 30, 2019                          |                 |               |                    |                     |                  |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
|                                      |                                   | August 31, 2019 |               | September 30, 2019 |                     |                  |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
|                                      |                                   | General Ledger  | Change from   | General Ledger     | 1010 WF<br>Business | 1011 WF<br>Money | 1020 UBS   | 1035-10<br>WF SUI | 1060<br>Federated & | 1012-10<br>Wells Fargo | 1060-42 Chas<br>Schwab (MJS | 1014-10 Wells<br>Fargo Tax | On Point    | 1015-10 Justice | 1017-50 Slegers | Rental<br>Income |
| Dept                                 | Fund Name                         | Fund Balance    | Prior Month   | Fund Balance       | Checking            | Market           | Investment | Deposit           | Franklin            | HYS                    | Lecture)                    | Rebate                     | Anniversary | Begins At Home  | Music Fund      | Reserve          |
| 10 C                                 | Cash for Operation                | 15,514.13       | 29,141.84     | 44,655.97          |                     |                  |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
| s                                    | Sub-Total Operating Fund          | 15,514.13       |               | 44,655.97          | 10,031.14           | 34,624.83        |            |                   | -                   | -                      | -                           |                            | -           |                 |                 |                  |
| 3412 A                               | Annual Operating Reserve          | 59,981.79       | (44,145.00)   | 15,836.79          |                     | 15,836.79        |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
| 3414 Major Donor Reserve Fund        |                                   | 64,000.00       | (16,764.00)   |                    |                     | 47,236.00        |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
| 3415 Sabbatical Reserve              |                                   | 1,000.00        | -             | 1,000.00           |                     | 1,000.00         |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
|                                      | Special Projects Reserve          | 1,916.56        | -             | 1,916.56           |                     | 1,916.56         |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
|                                      | Major Repairs & Equipment Reserve | 189,934,63      | _             | 189,934.63         |                     | 189,934,63       |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
|                                      | Safety Reserve                    | 140,235,22      | -             | 140.235.22         |                     | 140,235.22       |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
|                                      | Required Loan Reserve             | 30,711.39       | 1.51          | 30,712.90          |                     |                  |            |                   |                     | 30,712,90              | -                           |                            | -           |                 |                 |                  |
|                                      | ustice Begins at Home             | 14,304.67       | 1.18          | 14,305.85          |                     |                  |            |                   |                     |                        |                             |                            |             | 14,305.85       |                 |                  |
| 1018-10 Rental Income Reserve        |                                   | 60.021.89       | 4.54          | 60.026.43          |                     |                  |            |                   |                     |                        |                             |                            |             | ,               |                 | 60.026.          |
| 3424 R                               | Reserve Tax Rebate                | 42.627.84       | 2.10          | 42.629.94          |                     |                  |            |                   |                     |                        |                             | 42,629,94                  |             |                 |                 |                  |
| 1010-49                              | Program Designated                | 181,790.20      | (26,163.14)   | 155,627.06         | 155,627.06          |                  |            |                   |                     |                        |                             | ,                          |             |                 |                 |                  |
|                                      | Sub-Total Reserve Funds           | 786,524.19      | (87,062.81)   |                    | 155,627.06          | 396,159.20       | -          | -                 | -                   | 30,712.90              | -                           | 42,629.94                  | -           | 14,305.85       |                 | 60,026.4         |
|                                      | General Capital                   |                 |               |                    |                     |                  |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
| 34 B                                 | Buchan Bldg Capital               | 16,846.60       | (12,954.60)   | 3,892.00           | 3,892.00            |                  |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
| S                                    | Sub-Total Capital Funds           | 16,846.60       | (12,954.60)   | 3,892.00           | 3,892.00            | -                | -          | -                 | -                   | -                      | -                           | -                          | -           |                 |                 |                  |
| 1011-40 C                            | Commemoration                     | 18,971.89       | -             | 18,971.89          |                     | 18,971.89        |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
| 41 Chesney-Deale (Intern Minister)   |                                   | 76,207.19       | -             | 76,207.19          |                     | 59,105.14        |            |                   | 17,102.05           |                        |                             |                            |             |                 |                 |                  |
| 42 MJS Lecture Series                |                                   | 134,494.77      | 1,137.04      | 135,631.81         |                     | -                |            |                   |                     |                        | 135,631.81                  |                            |             |                 |                 |                  |
| 43 Hessler-Deale (Women in Ministry) |                                   | 21,191.56       | (771.40)      | 20,420.16          |                     | 10,025.47        |            |                   | 10,394.69           |                        |                             |                            |             |                 |                 |                  |
| 46 Anniversary                       |                                   | 15,163.85       | 0.63          | 15,164.48          |                     |                  |            |                   |                     |                        |                             |                            | 15,164.48   |                 |                 |                  |
| 50 Slegers Fund for Music Ministry   |                                   | 32,600.76       | 0.80          | 32,601.56          |                     |                  |            |                   |                     |                        |                             |                            |             |                 | 32,601.56       |                  |
| 1035-10 State Unemployment Insurance |                                   | 22,338.33       | 0.55          | 22,338.88          |                     |                  |            | 22,338.88         |                     |                        |                             |                            |             |                 |                 |                  |
| S                                    | Sub-Total Restricted Funds        | 320,968.35      | 367.62        | 321,335.97         | -                   | 88,102.50        | -          | 22,338.88         | 27,496.74           | -                      | 135,631.81                  | -                          | 15,164.48   | -               | 32,601.56       |                  |
| Т                                    | Fotal All Funds                   | 1,139,853.27    | (70,507.95)   | 1,069,345.32       | 169,550.20          | 518,886.53       | -          | 22,338.88         | 27,496.74           | 30,712.90              | 135,631.81                  | 42,629.94                  | 15,164.48   | 14,305.85       | 32,601.56       | -                |
| Р                                    | Per Bank Rec.                     | \$1,139,853.27  | (70,507.95)   | 1,069,345.32       | 169,550.20          | 518,886.53       | -          | 22,338.88         | 27,496.74           | 30,712.90              | 135,631.81                  | 42,629.94                  | 15,164.48   | 14,305.85       | 32,601.56       | 60,026.4         |
| P                                    | Petty Cash                        | 500.00          |               | 500.00             | -                   |                  | -          | -                 | -                   | -                      | -                           |                            | -           |                 |                 |                  |
| -                                    |                                   | 1,140,353.27    | (\$70,507.95) |                    | -                   |                  |            |                   |                     |                        |                             |                            |             |                 |                 |                  |
| Lines of C                           | `redit                            |                 | (,            | . ,,               |                     |                  |            |                   |                     |                        |                             |                            |             |                 |                 |                  |

| First Unitarian Church            |                         |              |  |  |  |  |
|-----------------------------------|-------------------------|--------------|--|--|--|--|
|                                   | Statement of Cash Flows |              |  |  |  |  |
| Fo                                | 19                      |              |  |  |  |  |
| Beginning Cash & Equivalents      | 1,140,353.27            |              |  |  |  |  |
| Receipts                          |                         |              |  |  |  |  |
| Pledges & Contributions Received  | 1                       | 96,634.72    |  |  |  |  |
| Events/Weddings/Memorials         |                         | 3,853.28     |  |  |  |  |
| Rents Received                    |                         | 32,736.50    |  |  |  |  |
| Program Receipts                  |                         | 14,314.91    |  |  |  |  |
| Special Events                    |                         | 402.50       |  |  |  |  |
| Miscellaneous Receipts            |                         | 1,199.51     |  |  |  |  |
| Interest/Gain-Loss on Investments |                         | 1,435.89     |  |  |  |  |
| Increase/Decrease Accounts Rec    | eivable                 | (69.50)      |  |  |  |  |
| Restricted Fund Receipts          |                         | 15.00        |  |  |  |  |
| Buchan Building Receipts          |                         | 3,892.00     |  |  |  |  |
| Total Receipts                    |                         | 154,414.81   |  |  |  |  |
| Payments                          |                         |              |  |  |  |  |
| Payroll/Taxes/Benefits            |                         | (135,937.88) |  |  |  |  |
| Operating Expenses                |                         | (37,096.18)  |  |  |  |  |
| Program Expenses                  |                         | (36,898.62)  |  |  |  |  |
| Special Events                    |                         | (560.00)     |  |  |  |  |
| Increase/Decrease Prepaid Expe    | nses                    | 1,608.09     |  |  |  |  |
| Acquisition of Property & Equipme | nt                      | 380.00       |  |  |  |  |
| Increase/Decrease Accounts Pay    | able                    | 691.49       |  |  |  |  |
| Miscellaneous Expenses            |                         | (263.06)     |  |  |  |  |
| Charles Schwab Burn the Mortgage  |                         | (16,846.60)  |  |  |  |  |
| Total Payments                    |                         | (224,923)    |  |  |  |  |
| Net Cash In/(Out)                 |                         | (70,507.95)  |  |  |  |  |
| Ending Cash & Equivalents Ba      | lance                   | 1,069,845.32 |  |  |  |  |

#### ACCOUNTING ADVISORY TEAM MEETING

#### October 30, 2019

Present: Tonya Mosher, Zaida Cooper, Kathryn Estey, Pat Malone, Jo Ann Foor, Leila Wrathall

Non-present: Linda Craig

#### Outcomes:

- Reviewed Tonya's entries in audit review prep spreadsheet provided by Cheryl Morgan of Kern Thompson and developed questions/notes for Cheryl. Also noted info that Tonya will request from Pauly Rogers based on their prior audit and/or review. Tonya did a very good job of completing the prep spreadsheet.
- 2. Agreed that the Church is ready to meet with Cheryl Morgan.
- 3. Pat will send Team copies of Capitalization Policy he found online, plus we'll ask Cheryl if she has a sample policy on this.
- 4. One question included for Cheryl is whether we should break out current and long-term assets. Last meeting decided to break these out for liabilities, although will ask Cheryl about this also. This information better shows Church's financial situation.
- 5. Tonya mentioned some thoughts about which reports might better serve as Financial Reports for the Board of Trustees. (Leila's note parking lot for future discussion).
- 6. Another potential change in financial report for Board is to change from Budget Year-to-date to percentage of budget received/expended.

# FILED JULY 12 1999 OREGON SECRETARY OF STATE

# AMENDMENTS TO NONPROFIT ARTICLES OF INCORPORATION OF THE FIRST UNITARIAN CHURCH OF PORTLAND, OREGON

The Restated Articles of Incorporation of this corporation, dated June 19, 1992, are amended as follows:

Article IV is deleted and the following Article IV is substituted in its place:

IV.

"Section 1. Annual Budget. The Board of Trustees shall adopt an annual budget subject to the approval of the membership.

Section 2. Expenditures. The Board of Trustees may vary actual expenditures from budgeted amounts insofar as actual income varies from budgeted income. However, any authorization by the Board of Trustees for sale or mortgage of real property, or for any single unbudgeted expenditure of more than \$20,000 from non-restricted funds shall be effective only if approved or ratified by a vote of two-thirds of the members present and voting at an annual or special meeting."

Article V is deleted and the following Article V is substituted in its place:

V.

"Section 1. Congregational authority. The ultimate authority for all matters relating to the management of this church rests with the Congregation, which consists of the voting membership of this church. By this Article, the Congregation delegates some of its authority to the Board of Trustees and to the Senior Minister. Except as so delegated, the Congregation retains the right to manage the affairs of this Church.

Section 2. Board of Trustees' authority. Except as provided differently in the Articles of Incorporation and amendments to them, the Board of Trustees is responsible for the policies and programs of this church and for all fiduciary matter of this church.

Section 3. Senior minister's authority. The Senior Minister is responsible to the Board of Trustees for implementing the policies established by the board and shall report regularly to the board in carrying out

these responsibilities. The Senior Minister is responsible for the supervision of the ministerial and other staff of the church.